

# **Arena REIT FY17 Interim Results**

Strong earnings growth and distribution upgrade 20 February 2017



## Agenda



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## Highlights

Bryce Mitchelson, Managing Director



### Financial highlights

Strong first half result - statutory net profit \$59.6 million

Net Operating Profit

\$14.2m

+13%\*

Earnings per security (EPS) (Operating)

6.11 cents

+11%\*

Distributions per security (DPS)

5.85 cents

+9%\*

**Total Assets** 

\$584m

+14%^

Net Asset Value per security

\$1.74

+13% ^

Gearing

27.8%

+100bps ^

#### **Highlights**

- Long-term predictable and growing rental cash flow
- Accretion from FY16 and 1H FY17 development completions
- Stable cost base and scalable business model
- Efficient allocation of capital to fund growth



<sup>\*</sup> Growth on prior corresponding period.

<sup>^</sup> Growth since 30 June 2016.

### Portfolio highlights

Improvement in all key portfolio metrics during 1H FY17

Average rent review increase

4.9%\*

54% of income reviewed\*

WALE

10.6 years

+0.9yrs ^

Lease renewal rate

100%

7 of 7 options renewed\*

Portfolio value

\$563m

+15%^

Portfolio weighted average passing yield

6.9%

-40bps ^

Development completions

\$18.2m<sup>#</sup>

7 projects ^

#### **Highlights**

- All key metrics improved through active portfolio management initiatives
- Increase in portfolio value driven by strong revaluation uplift, acquisitions and development capex
- Seven ELC's completed and leases commenced, including five ELC's alongside the State of Victoria's New Schools PPP program



<sup>\*</sup> In six months to 31 December 2016.

<sup>^</sup> Change since 30 June 2016.

<sup>#</sup> Total cost of projects completed in half-year.

### Delivering on investment objectives

FY17 DPS guidance upgrade to 12.0 cents\*

#### Distributions per security (cents)



#### **INVESTMENT OBJECTIVE**

Generating attractive and predictable distributions with earnings growth prospects over the medium to long term

- FY17 DPS guidance upgraded to12.0 cents
- Increase of 10% over FY16
- Four year DPS CAGR 10%\*
- FY17 distribution yield 6.0%\*



\* FY17 Distribution guidance is estimated on a status quo basis assuming no new acquisitions or disposals, developments in progress are completed in line with forecast assumptions, and tenants comply with their lease obligations. FY17 distribution yield, FY17 distribution per security growth and four year DPS CAGR are all based on upgraded FY17 distribution guidance. FY17 distribution yield calculated on a closing price on 17 February 2017 of \$2.01 per security.



### **Financial Results**

Gareth Winter, Chief Financial Officer



### Financial performance

Efficient delivery of 13% growth in net operating profit

1H FY17	1H FY16	Change
(\$'000)	(\$'000)	\$'000)
18,047	16,284	1,763
337	312	25
18,384	16,596	1,788
(449)	(439)	10
(1,635)	(1,459)	176
(2,078)	(2,053)	25
14,222	12,645	1,577
59,600	41,444	18,156
6.11	5.52	0.59
5.85	5.35	0.50
	(\$'000) 18,047 337 18,384 (449) (1,635) (2,078) 14,222 59,600 6.11	(\$'000)       (\$'000)         18,047       16,284         337       312         18,384       16,596         (449)       (439)         (1,635)       (1,459)         (2,078)       (2,053)         14,222       12,645         59,600       41,444         6.11       5.52

#### Highlights

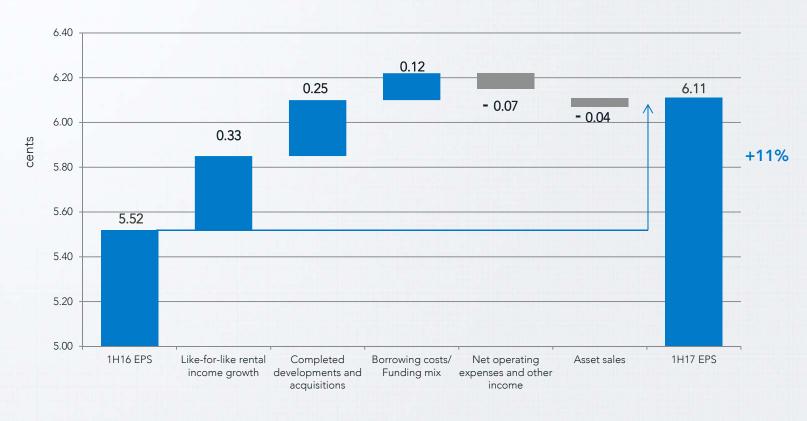
- Income growth from:
  - structured annual rental growth and market reviews
  - renegotiation of leases
  - acquisitions and developments completed in FY16 and 1H17
- Operating costs relatively stable, with investment in additional resources to accommodate growth
- Finance costs stable despite higher borrowings, as a result of savings from the debt refinance in Dec 2015 and lower average interest rates
- Valuation uplift key driver of increase in statutory net profit



<sup>\*</sup> Earnings per security (EPS) calculated as Net Operating Profit over weighted average number of units on issue.

### Contributors to earnings growth

Portfolio strategy and capital management underpin EPS growth of 11%

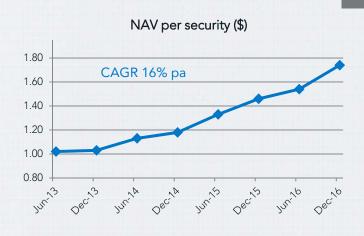




### Financial position

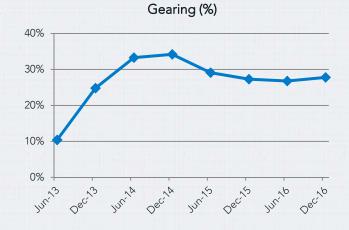
#### Growth in net assets

	31 Dec 2016 (\$m)	30 Jun 2016 (\$m)	Change (%)
Total assets	584.1	514.0	+14
Investment properties	563.2	491.4	+15
Borrowings	162.5	138.0	+18
Net assets	407.0	357.5	+14
Securities on issue	233.6	232.0	+1
Net Asset Value per security	\$1.74	\$1.54	+13
Gearing	27.8%	26.8%	+100bps



#### Highlights

- 13% increase in NAV per security
- Efficient use of capital to deliver investment returns





### Capital management

#### Additional capacity secured to fund future growth

	31 Dec 2016 (\$m)	30 Jun 2016 (\$m)	Change
Borrowings	162.5	138.0	+18%
Borrowing facility limit	205.0*	175.0	+17%
Gearing	27.8%	26.8%	+100bps
Average facility term	3.0yrs	3.5yrs	-0.5yrs
Weighted average cost of debt	3.75%*	3.85%	-10bps
Interest cover ratio	6.2x	6.2x	
Interest rate hedging cover	71%	72%	-100bps
Weighted average hedge term	4.0yrs	4.0yrs	
Weighted average swap rate	2.37%	2.48%	-11bps

#### **Highlights**

- Borrowing facility increased by \$30 million in January 2017 to fund future development capex commitments and new opportunities
- DRP in operation
- Weighted average cost of debt 3.75% pa
- Hedge cover maintained in preferred range – 71% at 31 Dec 2016





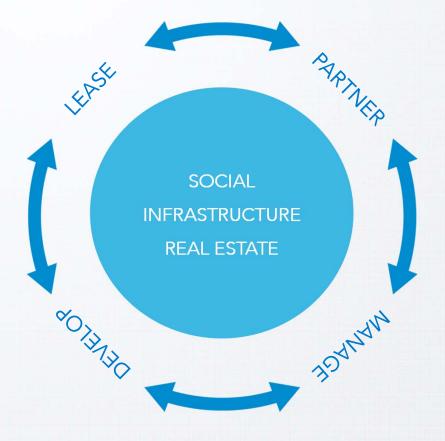
## **Portfolio Update**

Rob de Vos, Head of Property



## Portfolio strategy

Value-adding business model focussed on specialised real estate



Preferred property characteristics	Arena portfolio
Relatively long lease terms	WALE 10.6 years
Premises that have strategic importance to tenant operations	97% purpose built assets; tenant goodwill linked to location
High credit quality tenants	Tenant profile: - 21% listed on ASX - 42% not for profit - 37% private operator
Tenants responsible for all, or substantially all, of the statutory and operating outgoings and costs including land tax, insurance, electricity, repairs and maintenance, including of a capital or structural nature	Predominantly triple net leases, where tenant is responsible for all of the statutory and operating outgoings and costs including land tax, insurance, electricity, repairs and maintenance, including of a capital or structural nature
Reversionary capital value risk can be effectively managed	Predominantly five year notice periods for lease extension options



### Portfolio highlights

Active six months builds solid foundation for FY17 performance



#### Active portfolio initiatives to de-risk income and access growth

- 100% of lease options renewed
- 1H FY17 average rent increase of 4.9% (5.8% on market reviews)
- Seven ELC developments completed ahead of schedule
- Five new projects added to development pipeline

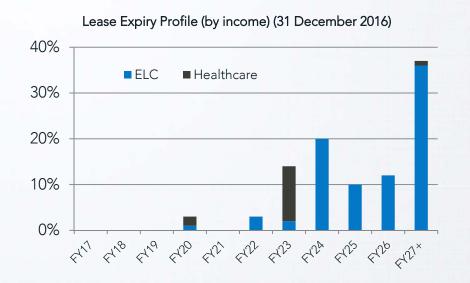
#### Key portfolio metrics enhanced

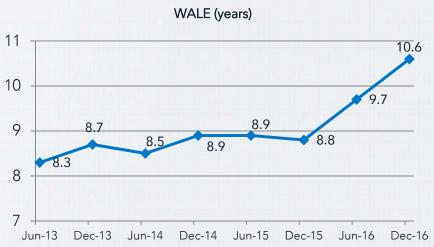
- 100% occupancy; <6% of income to expire before June 2022
- Weighted average lease expiry (WALE) extended to 10.6 years
- Valuation uplift 8.4% weighted average passing yield 6.9%
- ELC net rent to gross operating revenue ratio stable at 10.3%



### Lease expiry profile

Weighted average lease expiry (WALE) extended to 10.6 years



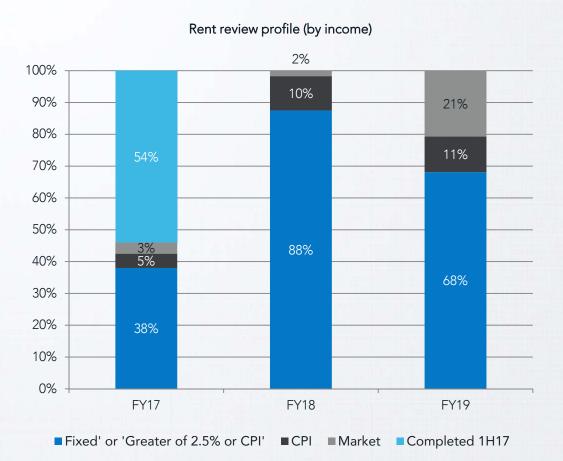


#### Highlights

- Seven lease options with FY22 expiry renewed for further five years (100% renewal rate)
- Seven ELC developments completed with average lease term of 23.6 years
- 12 leases renegotiated for new 20 year terms
- Only 6% of portfolio income subject to expiry prior to June 2022

### Rent review profile

1H FY17 average rent increase of 4.9%



#### **Highlights**

- 54% of portfolio rental income reviewed in 1H FY17
- 1H FY17 average rent increase of 4.9% achieved (5.8% on market reviews)
- FY19 market reviews reduce to 21% from 25% following renegotiation of 12 leases to market rents
- 46% of rental income to be reviewed in 2H FY17 – majority at 'Fixed' or 'Greater of 2.5% or CPI'
- ELC net rent to gross operating revenue ratio stable at 10.3%



### Valuation movement

Net revaluation uplift of \$43.5 million; increase of 8.4%

#### Portfolio valuation

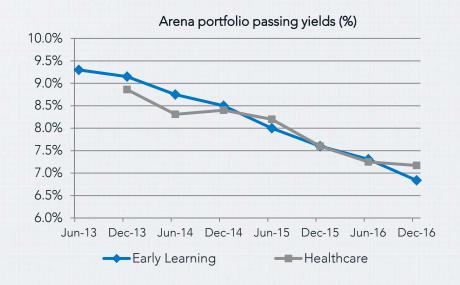
	31 Dec 2016	31 Dec 2016 Movement*	
	(\$m)	(\$m)	%
Early Learning	482.5	41.0	+9.3
Healthcare	80.7	2.5	+3.2
Total Portfolio	563.2	43.5	+8.4

#### Weighted average passing yield

	31Dec 2016 (%)	Movement <sup>*</sup> (bps)
Early Learning	6.84	-47
Healthcare	7.17	-8
Total Portfolio	6.90	-40

#### Highlights

- 38 properties Independently valued;
   170 at Director's valuation
- 40 basis point firming in portfolio passing yield due to direct market transactions, rental growth and active portfolio initiatives



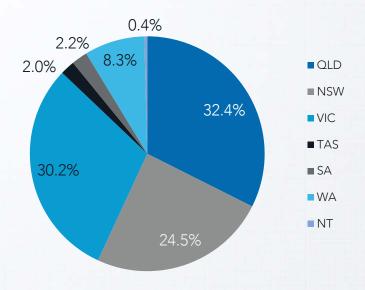


\* Increase on 30 June 2016.

### Portfolio diversification

#### Diversification by location and tenant enhanced

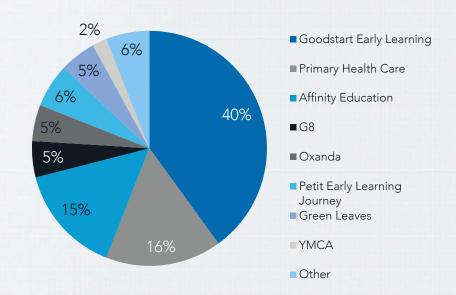
#### Geographic diversification (by value)



#### • Increased VIC exposure via developments

 FY18 development pipeline weighted to high population growth states of NSW and VIC

#### Tenant diversification (by income)

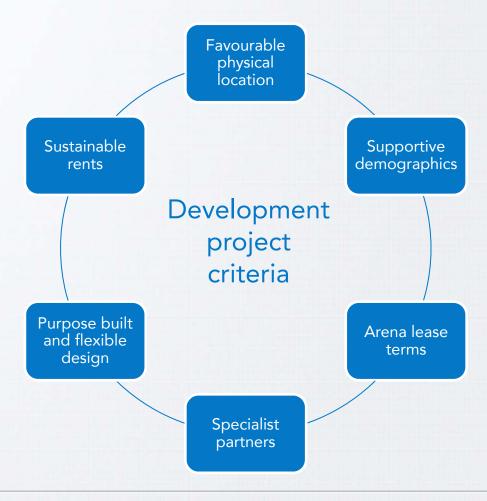


- Addition of YMCA to portfolio
- Diversified tenant base exposure to top three tenants reduced from 79% to 71% since December 2015



# Development project criteria aims to deliver competitive advantage

Focus on long-term operator profitability and reward for risk





### Development completions in 1H FY17

Portfolio further diversified by tenant, location and ownership structure



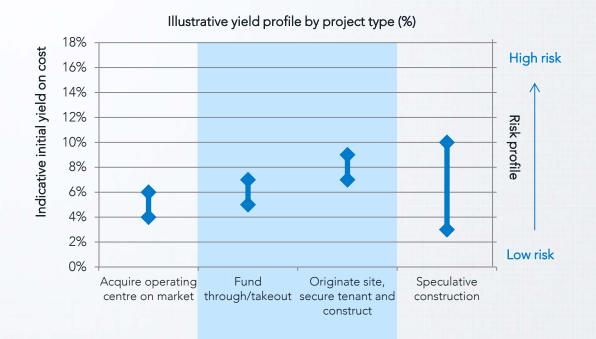
- Tranche 1 of Victorian PPP program completed
- Focus on long term sustainable rents
- Favourable physical locations and close proximity to primary schools
- Supportive demographics

	Total cost (\$m)	Initial yield on cost (%)	Lease term (yrs)	LDC places
Leasehold properties				
Heather Grove, VIC	2.5	8.5	26	104
Pakenham, VIC	2.5	8.5	26	104
Casey Central, VIC	2.5	8.5	26	104
Mernda South, VIC	2.6	8.5	26	104
Epping North, VIC	2.5	8.5	26	104
Freehold properties				
Horsham, VIC	2.9	8.6	20	100
Epsom, VIC	2.7	8.0	15	130
Total/Average	18.2	8.4	23.6	750



### Development pipeline FY17 – FY18

Delivering efficient earnings growth with an acceptable level of risk

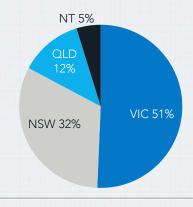


Arena pipeline			Total
No. projects	3	9	12
Total cost	\$18m	\$39m	\$57m
Initial yield on cost	6.4%	7.5%	7.1%

#### Highlights

- Tenant partnerships providing access to projects with different risk/return profiles
- One project to complete at end FY17; remainder in FY18
- Three fund through projects on initial yield of 6.4% reflects NSW locations and substantial transfer of planning and construction risk to tenant
- Total cost of \$57 million; \$30 million spent to date

Development pipeline by state (by total cost)





### Demand driven by positive macro themes

Demographic trends and government policy support demand for services

Growing population

Ageing population

Chronic illness increasing

Government policy focussed on:

Facilitating efficient service delivery by private markets

+

Increasing economic productivity

#### Early Learning/Education

- Higher workforce participation → higher tax receipts
- Enhanced learning outcomes → skilled future workforce

#### Healthcare

- Access to affordable services → healthier population
- Focus on prevention → reduced future intervention

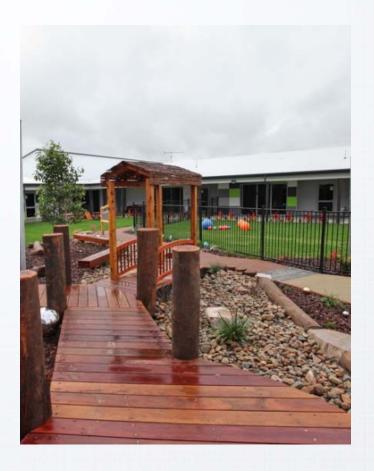
- No. of children aged 0-4 years
- ↑ Childcare participation rate

- Primary healthcare usage
- Demand for specialist and diagnostic services



### Market outlook

Ability to understand micro-markets is critical to identifying feasible opportunities



#### **Early Learning**

- 'Jobs for Families package' now forms part of larger Omnibus Savings and Childcare Reform Bill 2017
- If passed, additional funding of \$3 billion to sector from 1 July 2018
- Planning and construction data indicates level of new ELC supply is increasing, particularly in VIC and NSW

#### Healthcare

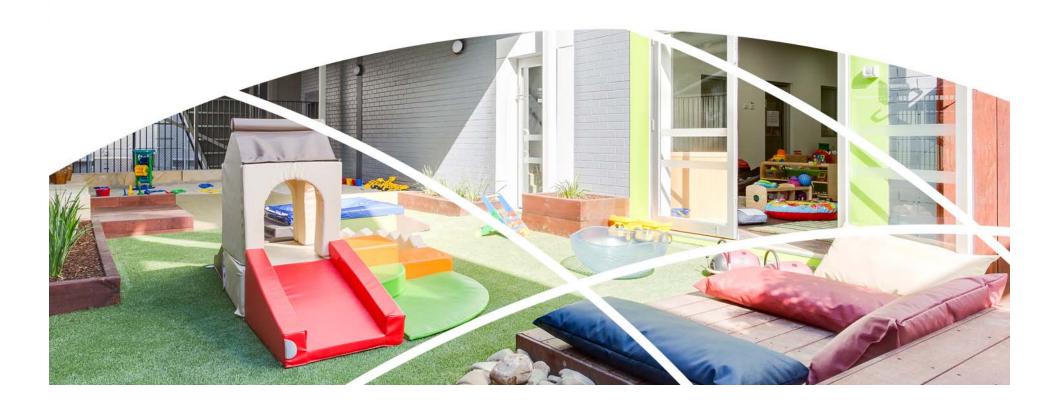
- Recent property transactions involving operators moving assets off balance sheet
- Transaction evidence suggests further firming in market yields





# **Summary and Outlook**

Bryce Mitchelson, Managing Director



### 1H FY17 results summary

Active six months builds solid foundation for FY17 performance



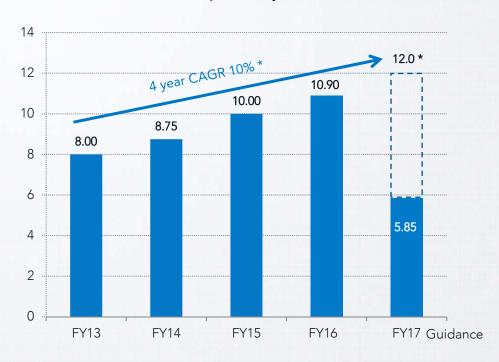
- Rental income growth key driver of EPS growth up 11% to 6.11 cents
- Significant valuation uplift driving 13% increase in NAV per security to \$1.74
- Active portfolio initiatives to de-risk income and access growth – WALE increased to 10.6 years
- Successful completion of seven ELC developments in first half enhancing portfolio quality and earnings
- Development pipeline replenished with five new projects added
- Additional borrowing capacity secured to fund development pipeline



### FY17 DPS guidance upgraded to 12.0 cents\*

DPS compound average growth since listing 10% per annum

#### Distributions per security (cents)



#### **Highlights**

Key contributors to upgrade:

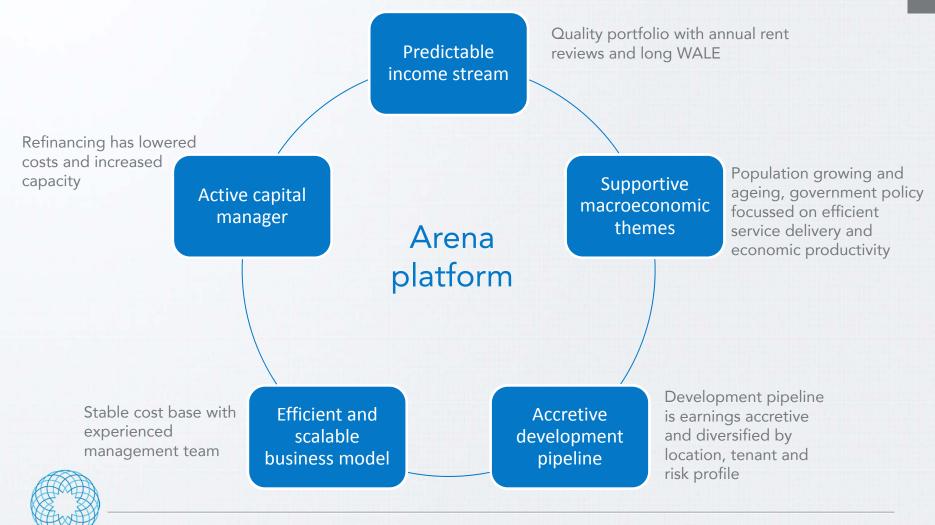
- Transaction and development timing
- Renegotiation of 12 leases at market rents
- Additional development projects commenced
- Lower borrowing costs



\* FY17 Distribution guidance is estimated on a status quo basis assuming no new acquisitions or disposals, developments in progress are completed in line with forecast assumptions, and tenants comply with their lease obligations.

### Solid investment case

Positioned to deliver predictable and growing earnings with a scalable business model





### Questions



### Directory

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# **Appendices**



## Financial performance

	1H FY17	7 1H FY16 Change		nge
	(\$'000)	(\$'000)	(\$'000)	%
Rental income	18,047	16,284	1,763	11%
Other income	337	312	25	8%
Total Operating Income	18,384	16,596	1,788	11%
Direct property expenses	(449)	(439)	10	2%
Operating expenses	(1,635)	(1,459)	176	12%
Finance costs	(2,078)	(2,053)	25	1%
Net operating profit (distributable income)	14,222	12,645	1,577	13%
Non-distributable items:				
Straight-line rental income	(297)	36	(333)	(925%)
Revaluation gain on investment properties	43,473	30,005	13,468	45%
Change in fair value of derivatives	2,499	(751)	3,250	433%
Amortisation of security-based payments (non-cash)	(284)	(188)	(96)	51%
Other non-cash, stapling and other transaction costs	(13)	(303)	290	96%
Statutory net profit	59,600	41,444	18,156	44%



### Balance sheet

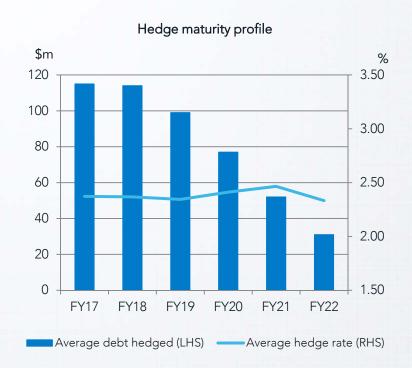
	31 Dec 16	31 Dec 16 30 Jun 16		nge
	(\$'000)	(\$'000)	(\$'000)	%
Cash	7,928	9,446	(1,518)	(16%)
Receivables and other assets	2,189	2,250	(61)	(3%)
Investment properties	563,166	491,439	71,727	15%
Intangibles	10,816	10,816	1444-41	
Total assets	584,099	513,951	70,148	14%
Payables and other liabilities	14,458	15,841	(1,383)	(9%)
Borrowings	162,150	137,587	24,563	18%
Derivatives	456	3,030	(2,574)	(85%)
Total liabilities	177,064	156,458	20,606	13%
Net assets	407,035	357,493	49,542	14%
Number of securities on issue (m)	233.6	232.0	1.6	1%
Net asset value per security (\$)	1.74	1.54	0.20	13%
Gearing	27.8%	26.8%	n/a	100bps

#### Highlights

- Growth in assets due to:
  - \$29 million of development capex and acquisitions
  - \$43.5 million of revaluations
- Borrowing increased to fund new investment
- Securities on issue increased through DRP



### Interest rate management



	31 Dec 2016	30 Jun 2016
Hedge cover	71%	72%
Weighted average hedge interest rate	2.37%	2.48%
Weighted average hedge term	4.0yrs	4.0yrs



### Portfolio valuations – 31 December 2016

	Number of assets	Value (\$m)	Passing yield (%)
ELC – Independent Valuations			
Queensland	16	35.4	6.82
New South Wales	1	2.3	5.54
Western Australia	11	22.9	7.19
Victoria	4	13.6	6.77
Tasmania	3	5.5	6.84
South Australia	3	6.8	6.87
Total	38	86.5	6.88
ELC – Freehold – Director Valuations			
Queensland	55	139.0	7.26
New South Wales	25	51.4	6.47
Western Australia	12	25.3	7.23
Victoria	49	125.5	6.36
Tasmania	3	5.8	7.55
South Australia	2	5.6	6.85
Development sites	12	30.5	
Total	158	383.1	6.82
ELC – Leasehold – Director Valuations			
Total	5	12.9	8.46
Total ELC portfolio	201	482.5	6.84
Healthcare – Director Valuations			
Total Healthcare portfolio	7	80.7	7.17
Total portfolio	208	563.2	6.90



### Portfolio composition and movement





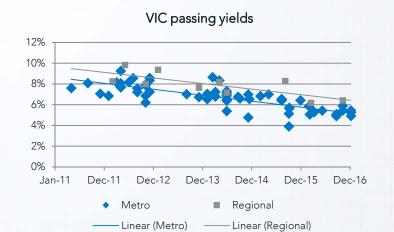


## **ELC** portfolio metrics

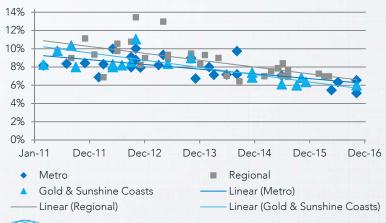
	31 Dec 2016	30 Jun 2016	Variance
Leased ELC's	189	182	3.8%
Development sites	12	14	(14.3%)
Total ELC's	201	196	2.6%
WALE (by income) (years)	11.5	10.3	1.2yrs
Tenanted occupancy (%)	100	100	
Average passing yield (%)	6.84	7.31	(47bps)
Portfolio value (\$m)	482.5	413.2	16.8%
Average rental increase (%)	4.9	3.8	110bps
Rent to gross revenue ratio (%)	10.3	10.4	(10bps)
Portfolio composition (by value)	"		H. Harris
Metropolitan (%)	54	54	Harrie
Regional (%)	46	46	
Purpose Built (%)	96	96	



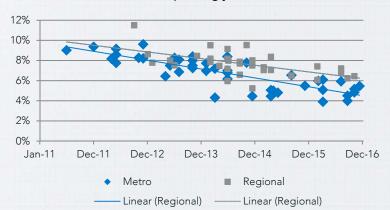
### ELC property market sales evidence



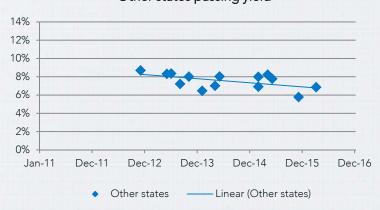
#### QLD passing yields



#### NSW passing yields

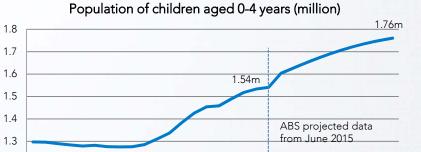


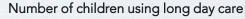
#### Other states passing yield





# ELC market dynamics – growth in population and childcare participation









1996 1998 2000 2002 2004 2006 2008 2010 2012 2014 2016 2018 2020 2022 2024



#### Long day care participation rate (%)





1.2

1.1

1.0

Sources: ABS Statistical Reports No. 3105, No. 3101, No. 3222.

Australian Government 'Early Childhood and Child Care in Summary' Reports 2010-2017.

Potential new

# ELC market dynamics – growth in long day care services

#### Number of long day care (LDC) centres \*



State	LDC centres March 2016	currently under construction ^	supply
NSW	2,838	128	4.5%
QLD	1,473	50	3.4%
VIC	1,288	114	8.9%
WA	562	16	2.8%
SA	359	16	4.5%
ACT	148	9	6.1%
TAS	117	5	4.3%
NT	77	6	7.8%
TOTAL	6,862	344	5.0%

LDC centres

- 206 new LDC centres added in year to March 2016 (+3.1%)\*
- 344 LDC centres currently in construction (June 2016: 207)^



<sup>\*</sup> Australian Government 'Early Childhood and Child Care in Summary' Reports 2011-2017.

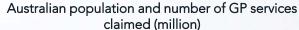
<sup>^</sup> Cordell Connect

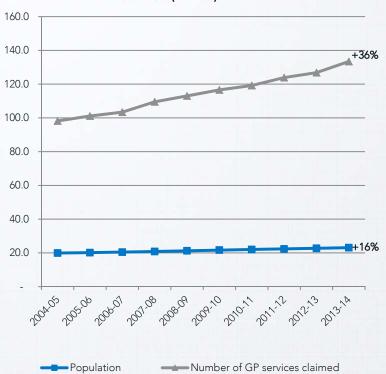
### Healthcare portfolio metrics

	31 Dec 2016	30 Jun 2016	Variance
Medical centres	7	7	
Development sites		Lance Later	
Total healthcare properties	7	7	
WALE (by income) (years)	6.0	6.5	(0.5yrs)
Tenanted occupancy (%)	100	100	
Average passing yield (%)	7.17	7.25	(8bps)
Property portfolio (\$m)	80.7	78.2	3.2%
Average rental increase (%)	2.6	2.6	
Portfolio composition			
Metropolitan (by value) (%)	73	73	
Regional (by value) (%)	27	27	
Purpose Built (by value) (%)	100	100	

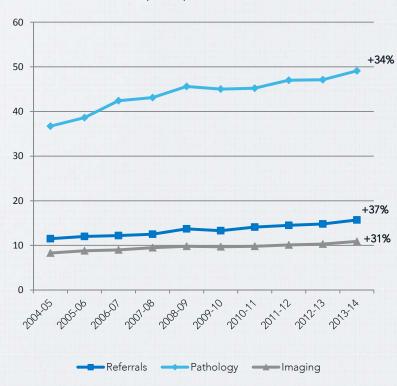


# Healthcare market dynamics – increase in primary, specialist and diagnostic services





### Number of referrals, Pathology and Imaging requests per 100 GP encounters





Sources: Australian Bureau of Statistics 3101.0 Australian Demographic Statistics, The University of Sydney Family Medicine Research Centre 'A decade of Australian General Practice Activity: 2004-05 to 2013-14, General Practice Series No. 37

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